

Safeguarding Evaluation Tool

This Safeguarding Evaluation Tool (SET) has been designed to support your provision and practice with compliance to current legislation including the Children Act 1989 and 2024, the Statutory Framework for the Early Years Foundation Stage, the Data Protection Act and the UK General Data Protection Regulation (UKGDPR) and Working Together to Safeguard Children.

This document should be completed by the Child Protection Designated Safeguarding Leads with input from the management and staff team. It is designed to help you to become more knowledgeable and confident in applying safeguarding.

All staff, students and volunteers must ensure the safety and wellbeing of the children and young people that they work with. Whilst it is essential to have child protection policies and procedures in place, safeguarding goes beyond this and is about preventative measures and effective systems being in place.

If advice or support is required to assist with the SET, contact: <u>Earlyyears.service@cambridgeshire.gov.uk</u>

Name of setting: .	Busy Fingers Preschool		
Name of Designated Safeguarding Leads completing the doc	5		
Date evaluation started:	26/09/24	Ongoing Review dates:	Jan 25



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In place	Working towards	Not in place	In place - provide details Not in place/working towards – note action required	Timescale and person responsible
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1. Safeguarding and Child Protection	1. Safeguarding and Child Protection Policy						
There is a Safeguarding and Child Protection policy that reflects Cambridgeshire and Peterborough Safeguarding Children Partnership Board (CPSCPB) procedures and statutory requirements. DSLs can access model safeguarding policies and procedures on the DP Knowledge Hub, email: <u>Earlyyears.service@cambridgeshire.gov.uk</u> The policy:							
 has been approved and signed by relevant management persons 	1						
• is made available to parents and carers	✓ ✓						
• is made available to all staff, volunteers and students and discussed in detail to ensure their understanding of the contents.	1						
 is implemented within the day-to-day operation of the setting and kept under continuous review 	~						
 cross references to other relevant safeguarding policies 	1						
 includes the names of Designated Safeguarding Leads 				Need to update, now Nola instead of Eloise Done 10.10.24	AO		



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includes the contact details for Social Care:					
0345 045 5203 8am-5.30pm (Mon-Thu) 8am-4.30pm (Fri)	1				
01733 234724 Emergency Duty Team (out of hours)					
 includes the contact numbers of the Local Authority Designated Officer (LADO) and Early Years Safeguarding Manager 	~				
 includes the Early Years' Service email (for procedural enquires): Earlyyears.service@cambridgeshire.gov.uk 	1				
 includes additional information or addendums as required i.e. Safeguarding & Child Protection Policy Appendix A (if using the CCC Model Policy) 	✓				
 includes information about how to respond to an allegation against a staff member or adult working in the setting and what to do if there are concerns about the inappropriate behaviour of an adult 	~				

In place	Working	Not in	In place - provide details	Timescale and person
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 refers to the risks of <u>Child-on-child</u> abuse (including <u>sexual violence or harassment</u> where applicable) 	✓		
 refers to safeguarding children who have special educational needs and or/disabilities (SEND) 	1		
 includes devices with image and sharing capabilities 	✓		
refers to Child Exploitation including:			
 Extremism and Radicalisation and the 'Prevent Duty' Sexual Exploitation Criminal Exploitation 	1		
 refers to <u>Honour Based Violence</u>, <u>including Female Genital Mutilation</u> (FGM) and the mandatory duty to report known cases of FGM 	1		
 refers to supporting children or young people with <u>online safety considerations</u> (as required by the <u>EYFS 2023,</u> <u>Safeguarding and Welfare Requirements</u> – see Section 3) 	1		

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 Includes any other information if relevant to the age of the children or young people who attend your provision and <u>contextual safeguarding</u> such as <u>Child</u> <u>Trafficking and Modern Slavery</u>, <u>County</u> <u>Lines</u>, <u>Cuckooing</u>, <u>Children Who Go</u> <u>Missing</u>, <u>Children and Young People</u> <u>Displaying Harmful Sexual Behaviour</u> If using a national or company policy the Local information/contact details are included and/or the Local Authority model Policy is included as an appendix? 	√ N/A				
 All Policies and procedures should be in line with guidance and procedures of the relevant local safeguarding partners 	1				
2. Other Relevant Policies, Procedures and	Key Docun	nents		l	
Whistle Blowing	1				
Intimate Care	1				
Online safety	1				

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safeguarding-children-and-protecting-profess ionals-in-early-years-settings-online-safety-c onsiderations These documents should be worked within whether or not the internet is accessed by children in the setting. as required by the EYFS 2023, Safeguarding and Welfare Requirements			
Mobile phone, camera and technological devices, Including Devices with Image and sharing capabilities	<i>✓</i>		
Guidance on the use of images, considering the data that Ring doorbells and Security devices for example may collect and who can access the data.	<i>✓</i>	Our Ring Doorbell does not record	
Safer Recruitment & references	<i>✓</i>	Need a new member of the committee to undertake training Cheryl agreed to do this not yet booked	AO to organise
Staff Behavior Policy/Code of Conduct (that aligns with <u>Guidance for Safer Working</u> <u>Practice</u>)		Find staff code of conduct policy Link added to Guidance for Safer Working Practice document to Code of Conduct agreement 10.10.24	AO

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Missing child procedure			
Attendance Policy	<i>✓</i>		
Lockdown Procedure	<i>✓</i>	Discussed that the safest place to take children would be the kitchen as an intruder wouldn't be able to see the children through the windows but if they got in the staff can take children out of the fire door and into the school	
Complaints Procedure	1		
Child Sexual Behaviour Assessment Tool		Look into adding this Added a link to the policy 10.10.24	AO
Bruising in Pre-Mobile Babies Protocol (Safeguarding Children Partnership Board) Babies often accompany siblings arriving at a holiday scheme. It is advised that this protocol is worked within by <u>all</u> settings.	×		
Keeping children safe in education 2024 (publishing.service.gov.uk) (applicable if governed by an education establishment)		Download new version Link added to policy 10.10.24 and paper copy placed in the Busy Fingers office	AO

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All key safeguarding documents as noted in the 'Key Safeguarding Documents' summary sheet are available (electronically or hard copy) to DSLs and staff as required. A copy of this summary sheet is available on the DP Knowledge Hub, in the library section.	1				
3. Training and Professional Development					
DSL training is refreshed every 2 years for all DSLs with the Local Authority.	1				
DSL's refresh their safeguarding knowledge and skills at least annually by attending for example, Child Protection Information Networks, Safeguarding Children Partnership Board (SCPB) training				Ange attended refresher training 8.10.24 Mandy checks Knowledge Hub for updates	AS AO
DSLs access and regularly (ideally weekly) use the 'Cambridgeshire Early Years and Childcare: Designated Person for Child Protection (PVI)' Knowledge Hub	J				
A DSL takes the lead on Domestic Abuse awareness raising for all staff, volunteers and students. This may include attending 'Domestic Abuse training available via the Early Years' Service Training Programme.		1		Ange to update? Awaiting new course which is not yet available	

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All staff have attended Basic Child Protection training including the details as specified within the EYFS Section 3 requirements (and this is made a priority for all new staff within 6 weeks of starting at the setting)	✓			Checked staff training logs. Ange just updated and everyone else is in date. 10.10.24	AO
All staff have completed robust Basic Child Protection training which is refreshed as a minimum every 3 years.	1				
All staff have a copy/ can access a copy of What to Do if You're Worried a Child Is being Abused, 2015 and refresh themselves on the categories and signs/indicators of abuse and neglect when required.	~				
All staff receive updates about safeguarding practice at least annually	1			Update to be delivered at training day on 4th Nov.	
Staff are encouraged to attend relevant training available through Safeguarding Children Partnership Board (SCPB) to extend their safeguarding knowledge and awareness	1				
The safeguarding policy describes how training is put into practice and how practitioners are supported to put this into practice.	✓				

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At least one staff member has knowledge of the Early Help Assessment Process	1	Lara and Mandy
All staff have completed <u>The Home Office</u> <u>Prevent training</u> and refresh this training every two years as per government guidelines.		check Now that the refresh period has changed from 3 years to 2 years several members of staff are out of date. We will all refresh together at the staff training day on 4th November 2024
There is a Prevent Lead (usually a DSL) in the setting who has completed relevant training such as: <u>The Home Office Prevent</u> <u>training</u> , <u>Prevent Referrals Training</u> and <u>Channel Awareness Training</u> and has read <u>The Prevent Duty</u> , <u>Departmental Advice for</u> <u>Schools and Childcare Providers</u> , 2015	~	
All staff have completed on-line <u>FGM training</u> and refresh this every three years.	1	Claire is the next person to need to refresh this in March 2025
Staff have regular opportunities to discuss all aspects of safeguarding children; including understanding the signs and indicators of abuse; safeguarding concerns that may arise for a child and the safeguarding policies and procedures the childcare provider has in place.	✓	Discussed at every staff meeting and staff supervisions
4. Safer Recruitment Practices and Procedu	ures	

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All recruitment advertisements highlight the importance of safeguarding and the requirement for references and <u>Disclosure</u> and Barring Service (DBS) checks	✓ 		
All staff, students and volunteers receive an in-depth interview (with at least one person who has attended Safer Recruitment training) to ensure their suitability	1	Need to organise a DBS for Aurelia (our volunteer)Sent and email 8.10.24	
The manager or a member of the management team (who undertakes recruitment) has attended Safer Recruitment training	1		
A minimum of two written references are requested for all staff, students and volunteers (pre-written/generic references are not accepted) and proof of identification, training and qualifications are seen and recorded	•		
Open references are not accepted such as 'To whom it may concern'	1		
Checks on electronic references originate from a legitimate source and contact made to referees to clarify content where information is vague or insufficient information is provided		Ask Steve	AO

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			 Discussed with Steve on 10.10.24. In his 'Safer Recruitment' course the following was advised: Best Practice Seek to obtain directly and in writing Where possible obtain a reference prior to interview but applicant must give permission . Send the Job description with the reference proforma Discard any 'to whom it may concern' pre written references Discard photocopied references Take into account inconsistencies Question anything that raises a concern We decided that we will follow up all references with a phone call to check their credibility. This line was added to the Safeguarding and Child protection policy: All references to be followed up by a phone call to check if they are genuine. 	

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Personnel files are maintained with all recruitment information, including copies of qualification/training certificates, references and the date of the DBS check and disclosure number.	✓ 				
A thorough induction process is completed for all staff, volunteers and students which has a strong emphasis on safeguarding practices within the setting. This includes the sharing and discussion of safeguarding and other relevant policies and procedures by a DSL.	×				
Committee Governed Settings: Ofsted are informed within 14 days of all newly elected committee members and those leaving the committee and relevant suitability checks completed by them.	✓ 			Mandy to inform Ofsted that Sarah has joined the committee and that Danielle, Holly, Jen and Emily have stood down.	Completed 10.10.24
Committee Governed Settings: Committee members receive appropriate training on safeguarding at induction, ideally by a setting DSL, which is updated regularly. In addition, they receive information (for example, emails, newsletters and e-bulletins) on safeguarding and child protection at least annually.	<i>✓</i>			Amy and Mandy to train new committee	

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There are arrangements in place for the				
regular supervision and support of staff,	1			
students and volunteers				
Staff are asked at supervision if they have any concerns about children in their care or staff behavior	1			
Supervisions are recorded and staff receive a copy for their own records	1			
Annual appraisals include any professional development targets relating to safeguarding practice	1			
6. Early Intervention and Multi Agency World	king			
The setting has a copy of the Effective				
Support for Children and Families (Thresholds) Document Cambridgeshire				
and Peterborough Safeguarding				
Partnership Board	1			
(<u>safeguardingcambspeterborough.org.uk</u>)				
DSLs use the 'Continuum of Need' (page				
13-16) to identify any support/intervention required for individual children.				

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A copy of Working Together to Safeguard Children is available to DSLs	1				
The CPSCPB <u>Resolving Professional</u> <u>Difference (Escalation) Policy</u> is available to the DP.	1				
The registration form includes a question about whether an <u>Early Help Assessment</u> is open for a family.	<i>,</i>				
If yes, the DSL gains consent to contact the Lead Professional and request relevant information is shared.					
The registration form includes a question about whether <u>Children's Social Care</u> are currently supporting the family.	1				
If yes, the DSL gains consent to contact the Social Worker and request relevant information is shared.					
DSLs build strong partnerships with relevant school Designated Safeguarding Leads (DSLs) and both the school and setting share relevant safeguarding information in a timely, proportionate and relevant manner.	1				
7. Confidentiality and Information Sharing	1	1	1		

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The DSL and staff follow Information Sharing Advice for Safeguarding Practitioners, HM Government (2024) and be aware of the local data sharing arrangements; Overarching Tier 1 Children Safeguarding Data Sharing Agreement (DSA) Cambridgeshire and Peterborough Safeguarding Partnership Board (safeguardingcambspeterborough.org.uk)	v				
The provider is registered with the <u>Information Commissioner's Office (ICO)</u> as required by the Data Protection Act 2018 and the UK General Data Protection Regulation (UKGDPR).	1				
8. Responding to concerns about a child's	welfare				
A DSL is available at all times, preferably on site, that the setting is open for staff to discuss safeguarding concerns.	1				
A DSL is able to respond to concerns and contact external professionals as necessary immediately, without delay.	1				
There are contingency arrangements for cover implemented if the DSL is off work	1				

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unexpectedly. All staff are aware of these arrangements.			
All staff, students, volunteers and parents know the name/s of the DSLs		Update board in waiting area Updated 7.10.24	
Parents are asked to inform staff, on arrival, of injuries their child has sustained away from the provision (existing/home injuries). These are recorded on an Existing Injury Form, on the same day and discussed with the parents and child (unless discussion with the parent would put the child at risk of harm). Parents are asked to sign a copy of this record.	*		
The DSL monitors completed Existing Injury Forms, ensures the follow up form has been completed and seeks advice or takes safeguarding action if required.	1		
Existing Injury Forms are filed in individual child files and are regularly monitored to identify patterns and potential safeguarding concerns.	1		
Children's non-attendance is recorded and where no explanation is given, or there is	1		

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concern about the explanation, this is followed up at the start of the session. DSLs monitor non-attendance patterns and take action where concerns are observed. Attendance Policy includes actions that will be undertaken should a child be absent without notification or for a prolonged period	✓				
of time. Logging concern forms (including the body map) are accessible, and all staff, students and volunteers know where they are kept and how to complete them	✓			Should this be completed online, describe how Ad-hoc/agency staff record concerns Currently completed on paper	
The DSL regularly supports staff, students and volunteers with the knowledge, skills and confidence to complete a good quality Log of Concern by, for example, asking staff to critique an example Log during a team meeting.		√		Update Ange to update everyone at next staff meeting	AS at first staff meeting after her refresher course (8.9.24)
The DSL monitors the use and quality of logging concern forms and takes appropriate follow up action.	1				
The DSL records all action taken after a log is completed and the outcome.	1				

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9. Child Welfare Files and Record Keepi	ng			
A separate child welfare file is created for each child about whom there are welfare concerns				
Each individual child welfare file contain	ns:			
A file front sheet	✓			
A chronology sheet	✓			
Logging Concern sheets (see below)				
The file front sheet should include:				
The date the file was started	✓			
The child's full name	✓			
Any other names by which the child is known, if relevant	✓			
Date of Birth	✓			
Address	✓			
Child's ethnicity	✓			

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Other family members and their relationship to the child	✓			
Contact number of Social Care Team	1			
Name of Social Worker (if the child is the subject of a CP plan or CIN)	1			
Cross referenced to other family CP/Safeguarding files, if relevant	1			
Name and contact number of GP	1			
Other agencies involved	1			
A note if there is more than one file for the child	1			
Details of additional settings a child attends	 ✓ 			
Does the chronology sheet include:				
Key events, cross-referred to the logging concern sheet	1			
Discussions with other people e.g. parents, other professionals/agencies	1			
The wishes and feelings of the child	1			

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Evidence that the file is being regularly reviewed	1			
Cross referencing to any existing injury records	1			
Does the file include other documents, a	s applicable):		1
			check	
Child Protection Conference minutes			Not currently applicable but we will refer back to this document if we do need to have a child protection conference	
Child Protection Plan				
Core Group Minutes				
Child in Need Plan				
Child In Need Minutes				
Early Help Assessments				
Are records from other settings included?				
Are letters/reports from other professionals included?				

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Are records of MARAC and/or Operation Encompass discussions included, if applicable?					
10. Storage of Safeguarding Files		1			
Child Welfare Files and any other confidential safeguarding files are kept in a locked filing cabinet and are separate to all other files.	1				
Child Welfare Files are accessible by DSLs only	1				
If there is a Child Welfare File in place for a sibling, there is a cross referencing system in place to link the two files.	1				
There is a system in place to indicate when a piece of information has been taken out of the file for a short period of time	5				
This system ensures that only relevant information is temporarily removed, retained securely and returned promptly	1				
11. Child Welfare File - Information Sharing	I				
The setting actively asks parents, when registering, whether their child currently	1				

	Working Not in	Not in	In place - provide details	Timescale and
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attends or has attended another childcare setting					
The DSL routinely contacts childcare settings to ask if safeguarding information is held for each child. This is then shared as relevant.	1				
Where children attend multiple settings simultaneously DSLs remain in contact to ensure that further safeguarding information is shared on an on-going basis whilst the child is in attendance	1				
Child welfare files are transferred to the next setting or school when the child leaves (as per the protocol in the 'DP Essential Information Booklet')	1				
A record is kept of the file transfer including who holds the file, date of transfer and relevant contact details	√				
Child welfare files that cannot be transferred are archived in a secure cabinet until the child reaches the age of 25 years	✓				
12. Safe Environment			I		
There is a visitors' procedure in place and all staff are made aware of this	1				

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Visitors sign in and out and identification is requested, checked and logged consistently	1			
All visitors are supervised at all times whilst in the setting during opening hours	1			
The premises are secure – entry cannot be gained without authorised access.	1			
Children cannot leave the premises unsupervised unless:	1			
 you're providing open-access childcare – if so, you should tell parents that the childcare is open access they are aged 8 or over and their parent has agreed that they can leave by themselves 				
The outside fencing is secure and of a suitable height to ensure the safety of children	1			
Risk Assessments/Risk Benefit Assessments are completed which include: all aspects of the premises (indoors and out), equipment and experiences that carry a risk of harm to children or adults.	<i>✓</i>			
All risk reduction measures are actioned.				

	Worl	Working	Not in	In place - provide details	Timescale and
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Risk Assessments are reviewed at least annually (or more frequently if needed).			
The statutory requirement for staff:child ratios are maintained throughout the session.	<i>✓</i>		
Information regarding special dietary requirements, preferences and food allergies and intolerances is collected and is shared with staff preparing food. Ongoing discussions are had with parents as appropriate and allergy action plans put in place	*	We have added a question about food intolerances to the registration form as it only asked about allergies 10.10.24	AO
Where possible, staff should sit facing children whilst they eat so they can make sure children are eating in a way to prevent choking and so they can prevent food sharing	•		
Staff are deployed to ensure that no-one is left alone with a child/children at any point in the session. Staff are always within sight or hearing of another staff member.	<i>✓</i>		
A written record of accidents and injuries sustained at the provision is kept and parents informed	✓		

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Details of who has Parental Responsibility is recorded on the registration form	1		
Parents have completed and signed the relevant registration and consent forms	1		
Existing medical conditions and/or distinguishing marks are recorded on the registration form by parents	1		
Intimate care routines are risk assessed, appropriately recorded, parents informed and records retained	✓		
<u>Childline</u> and <u>Domestic Abuse</u> posters are displayed	1		
The <u>Managing Allegations Flowchart</u> is displayed and guidance document is available Updated January 2021	✓		
All staff, volunteers and students feel confident in recognising inappropriate behavior of colleagues and understand how to share these concerns in a timely manner with the Ofsted registered person or nominated individual (Manager/DSL). All staff have read the contents of the Allegations Flowchart and know its location in the setting.	¥	check Message sent to all staff guiding them to the flowchart in the kitchen.	AO- ASAP

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The Manager/DSL ensures that no one consumes or is under the influence of drugs or alcohol whilst caring for children, this also includes medication that might affect their ability to care appropriately for children.					
Contact details for Social Care, Police and emergency medical help are displayed	1				

Safeguarding Evaluation Summary – Strengths

Actio	on Plan				
	Issue / Area for Development	Action	By Whom	By When	Progress (to be completed at the Review by the Assessor)
1	Are details of new safeguarding Leads on Safeguarding Policy?	Need to update, now Nola instead of Eloise	AO	By 24.10.24	Completed 10.10.24
2	Is updated Safeguarding Policy uploaded to Website	Steve to send Amy log in details and she will do this	SH AT	By 24.10.24	
3	A member of the new committee needs to undertake the 'Safer Recruitment Training'	Mandy put out a request and Cheryl has agreed to do this. Mandy sent her possible date on 10.10.24	AO CS	By 24.10.24 Started on 10.10.24	Booked Cheryl into this on 17.10.24 to do course on 27.10.24
4	Staff Behavior Policy/Code of Conduct (that aligns with	Mandy to find staff code of conduct policy and check that it is in line with	AO	By 24.10.24	Link added to Guidance for Safer Working Practice document to Code of Conduct



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	Guidance for Safer Working Practice)	the Guidance for Safer Working Practice		Done 10.10.24	Agreement 10.10.24 to provide more information for new staff
5.	Child Sexual Behaviour Assessment Tool	Mandy to check if this is available as a link on the safeguarding Policy	AO	By 24.10.24	Link added to the policy on 10.10.24
6.	Keeping children safe in education 2024 (publishing.service.gov.u k) (applicable if governed by an education establishment)	Mandy to download and print so that the new version is available in the setting	AO	By 24.10.24	Completed on 10.10.24
7.	DSL's refresh their safeguarding knowledge and skills at least annually by attending for example, Child Protection Information Networks, Safeguarding Children Partnership Board (SCPB) training	Mandy checks training is updated	AO	Every half term	Nola to replace Eloise as DP and completed her DP training on:12.09.24 & 13.09.24 Ange completed her refresher on: 09.10.24
8.	Domestic Abuse Lead- to refresh training	Ange is DAL. Her training needed to be refreshed this month- no suitable courses available - Mandy to look into this.	AO	ASAP	Current DAL training states that it is not suitable as a refresher. Ange asked about it at her DP training refresher this week and they explained that a new course is currently being written

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9.	All staff have attended Basic Child Protection training including the details as specified within the EYFS Section 3 requirements (and this is made a priority for all new staff within 6 weeks of starting at the setting)	Mandy to check tr	aining logs		AO	ASAP	All staff trainin 10.10.24	g up to date
10.	Committee Governed Settings: Ofsted are informed within 14 days of all newly elected committee members and those leaving the committee and relevant suitability checks completed by them.	Mandy to inform OFSTED of committee changes after AGM on 7.10.24			AO	After AGM	Ofsted informe	ed on 10.10.24
11.	Committee Governed Settings: Committee members receive appropriate training on safeguarding at induction, ideally by a setting DSL, which is updated regularly. In addition, they receive information (for example, emails, newsletters and e-bulletins) on	Mandy to contact to arrange training			AO	ASAP	Mandy sent en	nail 10.10.24

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	safeguarding and child protection at least annually.				
12.	All staff have completed <u>The Home Office Prevent</u> <u>training</u> and refresh this training every two years as per government guidelines.	Now that the refresh period has changed from 3 years to 2 years several members of staff are out of date. We will all refresh together at the staff training day on 4th November 2024	AO	ASAP	Arranged for training day 4.11.24
13.	All staff, students and volunteers receive an in-depth interview (with at least one person who has attended Safer Recruitment training) to ensure their suitability	Need to organise this for our new volunteer- Aurelia.	AO	ASAP	Email sent on 8.10.24
14.	Checks on electronic references originate from a legitimate source and contact made to referees to clarify content where information is vague or insufficient information is provided	Discussed with Steve on 10.10.24. In his 'Safer Recruitment' course the following was advised: Best Practice • Seek to obtain directly and in writing • Where possible obtain a reference prior to interview but applicant must give permission . • Send the Job description with the reference proforma • Discard any 'to whom it may concern' pre written references • Discard photocopied references • Take into account inconsistencies	AO	ASAP	We decided that we will follow up all references with a phone call to check their credibility. This line was added to the Safeguarding and Child protection policy: All references to be followed up by a phone call to check if they are genuine.

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		 Question anything that raises a concern 			
15.	All staff, students, volunteers and parents know the name/s of the DSLs	Eloise to be replaced with Nola on policy to go on website and on noticeboard in waiting area	AO	ASAP	Completed on 10.10.24
16.	Information regarding special dietary requirements, preferences and food allergies and intolerances is collected and is shared with staff preparing food. Ongoing discussions are had with parents as appropriate and allergy action plans put in place	Current registration form only mentions allergies. Add question about intolerances?	AO	ASAP	We have added a question about food intolerances to the registration form as it only asked about allergies 10.10.24

Completed by: (print name)	Amanda Ogilvie	Role:	Manager and DP
Signature:	Anonda Paline	Review Date:	January 2025